

Committee Name and Date of Committee Meeting

Cabinet – 14 September 2026

Report Title

Social Value Annual Report

Is this a Key Decision and has it been included on the Forward Plan?

Yes

Executive Director Approving Submission of the Report

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Report Author(s)

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Ward(s) Affected

Borough-Wide

Report Summary

Each year a report is presented to Cabinet updating on progress set out in the Council's Social Value Policy, including the amount of value committed and delivered through Council contracts.

Since the last annual report in June 2025, good progress has been made to further strengthen delivery of the Social Value Policy. Social value commitments now stand at £41.6m. Importantly, validated delivery of social value stands at £23.7m, having increased by 92% compared to the previous annual report.

Resulting in tangible benefits for residents, 454 jobs have been secured for local people and 1,169 apprenticeships weeks have been delivered since the Council introduced this policy.

Priorities are also set for the next 12 months with a particular focus on ensuring progress is made across all five themes of community wealth building that are embedded within the Council's Social Value Policy.

Recommendations

That Cabinet:

1. Receive the annual report, noting the social value commitments along with outcomes delivered.
2. Approve that the key priorities for 2026/27 are:
 - a. Continuing to ensure social value commitments made within the procurement process are delivered through contracts.
 - b. Championing democratic business models through employee ownership and 21st century social clubs.
 - c. Continuing to build on opportunities to support residents into employment and strengthen access to good-quality jobs across the borough.
 - d. Enabling more socially productive use of land and property.
 - e. Following the changes proposed nationally, exploring how to maximise local benefits from investment.
3. Agree to delegate authority to the Director Policy, Strategy and Engagement, in consultation with the Leader of the Council, to extend the Social Value Policy approved by Cabinet in March 2024 to March 2029.

List of Appendices Included

Appendix 1 Social value annual report
Appendix 2 Initial Equality Screening Assessment (Form A)
Appendix 3 Carbon Impact Assessment

Background Papers

Social Value Policy (2024 - 2027)
Centre for Local Economic Strategies – Progressive Procurement in Rotherham
Social value annual report, June 2025
Public Procurement Notice 026: The social value model, [PPN 026: The social value model - GOV.UK](#)

Consideration by any other Council Committee, Scrutiny or Advisory Panel

Not applicable

Council Approval Required

No

Exempt from the Press and Public

No

Social Value Annual Report

1. Background

- 1.1 In October 2019, the Council adopted a Social Value Policy, which, along with its accompanying toolkit, set out how social value would be maximised in the Borough. Refreshed in 2024, the Council adopted the Social Value Hub definition of social value as:
‘The benefit to the community from a commissioning or procurement process over and above the direct purchasing of goods, services and outcomes’.
- 1.2 Alongside this work on progressive procurement, as part of the Council’s Social Value Policy, a commitment was made to explore the other four pillars of community wealth building, which comprise:
- Plural ownership of the economy.
 - Making financial power work for local places.
 - Fair employment and just labour markets.
 - Socially productive use of land and property.
- 1.3 Each year, Cabinet receives a report on progress against the agreed policy priorities, including key actions set out in the previous report. The key actions for 2025/26 were to:
- Continue the work on employee ownership.
 - Deliver the partnership social value action plan with the Social Value Portal, working towards the delivery of increased social value commitments across Rotherham’s anchor network.
 - Deliver further support to local businesses through the UK Shared Prosperity Fund (UKSPF).
 - Upskill Council staff through training initiatives and one-to-one support.
- 1.4 This report also recommends priority actions for 2026/27 to continue to deliver the Social Value Policy. This includes continuing to explore the ways in which the Council can better leverage the five community wealth building (CWB) pillars.
- 1.5 Consistent with previous annual progress reports, data is included on social value commitments in the previous year (from December 2024 to November 2025). The amount of social value commitment achieved is determined by the scale, number and type of contracts let each year.

2. Key Issues

- 2.1 This section of this report covers the following two elements:
- A summary of the annual report, setting out progress in the delivery of the Social Value Policy over the previous year.
 - The proposed priority actions for 2026/27.

2.2 Summary of progress in delivering actions from the previous annual report

2.3 The Council is continuing to make positive progress in delivering its Social Value Policy, with key priorities agreed each year through the annual report. Progress against the key priorities set in the previous annual report are summarised in the table below, with further details on progress made over the year included in Appendix 1.

2.4 Priorities set in the previous annual report	Actions undertaken and progress made
Continue the work on employee ownership	In February 2026, the Council became the first local authority in England to offer a feasibility service to enable business owners to explore employee ownership alongside other exit options free of charge (see Appendix 1). The Council has also facilitated awareness raising and business support workshops to ensure information about the employee ownership model is available in the local business community. Over the year, 5 businesses received expert support on employee ownership and a further 30 businesses engaged in awareness raising activity and succession planning discussions, helping to build interest in future. Following significant legislative changes to the Employee Ownership Trust model in November 2025, conversations are taking place to ensure the Council's intervention maximises support for small and medium enterprises (SMEs) as they navigate options for their future.
Continue to develop anchor networks with the Rotherham Together Partnership (RTP) action plan	The Rotherham Together Partnership continued to strengthen its collective approach to social value through a second phase of consultancy support delivered by the Social Value Portal. The programme focused on improving organisational capability, increasing consistency and supporting a more coordinated, needs-led approach across local anchor institutions. Support was provided on a one-to-one basis to partner organisations, as well as via six RTP social value

	champion forums, and over the course of this period there have been some significant partner achievements Despite having a largely centralised budget, South Yorkshire Police have prioritised social value where possible and are using a local contractor for the current building works on Rotherham Main Street police station. Rotherham Doncaster and South Humber NHS Foundation Trust (RDaSH) became Real Living Wage (RLW) accredited in June 2025, which has increased the pay of almost one in five of their staff. As appropriate on their tenders they now have a pass or fail criteria based on whether the supplier pays RLW (acknowledging that in some markets like the third sector this is not always possible), and have plans to expand this approach. The Trust has also set targets to expand local spend within its communities by moving contracts to local businesses. Barnsley & Rotherham Chamber of Commerce and Voluntary Action Rotherham have shaped their distinct brokerage roles, improving links between suppliers and Rotherham organisations to support business awareness and more targeted and impactful social value delivery to meet local needs. The influence of the RTP's approach to social value is not however limited to Rotherham. Local Integrated Care Board (ICB) colleagues have taken a paper to South Yorkshire ICB executives on how to embed the Rotherham social value model at the sub-regional level. The Rotherham Hospital NHS Foundation Trust has also worked in partnership with Barnsley Hospital to embed social value within a joint procurement. Partners have committed to maintaining momentum through ongoing quarterly meetings, providing a mechanism for peer support, shared learning and accountability across the partnership. Despite some of the key achievements highlighted above, some inconsistencies have been identified due to ongoing periods of change for some partners, as well as different organisational reporting geographies and methods of measurement. Ensuring delivery against social value commitments has also been a challenge experienced by all partners.
Delivering further support to	Through UKSPF (now known as the Local Growth Fund), the Council has continued to work with Go4Growth and the Barnsley & Rotherham Chamber of

local businesses through UKSPF to increase capacity	Commerce to improve business capacity, procurement readiness and local supply chain development. In 2025, Go4Growth delivered 242 business engagements, including procurement training, workshops, online resources and one-to-one support, helping local SMEs build the skills and confidence needed to access public sector and anchor institution opportunities. The Chamber's programme engaged almost 200 local businesses through a series of events, including Meet the Buyer, Chamber Means Business, the Planning & Development Strategic Event, and the Manufacturing Supply Chain Expo. Together, these initiatives have increased awareness of procurement opportunities, strengthened business capability and supported the development of more resilient local supply chains across the borough (see Appendix 1). Alongside the support for business, the borough's UKSPF allocation has also been used to support more people to progress into and within work. This has included supporting young people who are not in employment, education or training to understand the full range of training and skills pathways available to them. Provision of community-based core skills (maths, English and digital) courses with a particular focus on communities of greatest need has also continued. Finally, support has been provided for working people who want to reach their career potential and thrive in their chosen careers.
Upskilling Council staff through training initiatives and one-to-one support	Through a programme of social value workshops, Lunch and Learn sessions and one-to-one support, the Council has continued to build knowledge and capability across the organisation. During the year, 107 officers attended social value workshops and a further 60 officers participated in a Lunch and Learn session, helping to improve understanding of requirements, contract management and delivery. This investment in officer skills has strengthened supplier engagement, improved oversight of commitments and supported more effective social value delivery across Council contracts. This was in addition to supplier upskilling, including the publication of a supplier social value toolkit, 2 well-

attended annual social value events and 4 training sessions to upskill voluntary, community and social enterprise (VCSEs). This aligns with the Procurement Act's aim to reduce barriers to participation for VCSEs and SMEs, whilst helping to ensure that social value commitments made are specific, measurable and deliverable.

2.5 Social value delivery

2.6 Challenges

2.7 The National Themes, Outcomes and Measures (TOMs) framework, developed by the National Social Value Task Force, provides a clear definition of social value and a corresponding measurement tool for transparent and robust reporting. The Council has selected measures from the National TOMs that will positively impact the economic and social wellbeing of the Rotherham community, with a particular focus on employment and skills.

2.8 Since the introduction of the Social Value Policy, the total social value committed through Council contracts has increased from **£32 million by the end of November 2024 to £41.6 million by the end of November 2025**, representing growth of almost **50% (£13.8 million)**. This demonstrates sustained progress in embedding social value as a core component of procurement activity and contract delivery.

2.9 These figures exclude the housing repairs contracts with Equans and Mears Group due to these contracts being awarded prior to the Social Value Policy's implementation and as such, social value commitments were not included. Despite that, social value has been delivered through these contracts with Mears delivering £11.9m and Equans delivering £180.4k of social value, with both delivering more social value pending validation. For more detail, please see Appendix 1, including case study material.

2.10 Social value is now firmly established as business as usual for procurements valued at over £100,000 following the implementation of the Policy in 2019. This has been supported by increased officer capability, strengthened governance arrangements, and a growing emphasis on place-based delivery aligned with local priorities.

2.11 Importantly, over the past year, the total validated social value delivered has increased significantly, rising from £12.3 million in the previous annual report to £23.7 million. This represents a net increase of £11.3 million, or 92% and has been delivered across the following types of activity (also summarised in Figure 1 below):

- **Rotherham People:** includes commissioned services for residents, such as health and social care provision. Social value delivered

increased from £6.1 million to £11.4 million, a net increase of £5.3 million or 87%.

- **Rotherham Places:** covers construction, facilities management, environment, and transport. Social value delivered increased from £5.5 million to £10.9 million, a net increase of £5.4 million or 98%. This represents the largest absolute and percentage increase.
- **Rotherham Corporate:** encompasses contracts that support the operational running of the Council, including information technology, temporary labour, training, and personal protective equipment. Social value delivered increased from £794,000 to £1.4 million, a net increase of £606,000 or 76%.

It should be noted that the categories of People, Places and Corporate used above are procurement terms used to group similar items of expenditure.

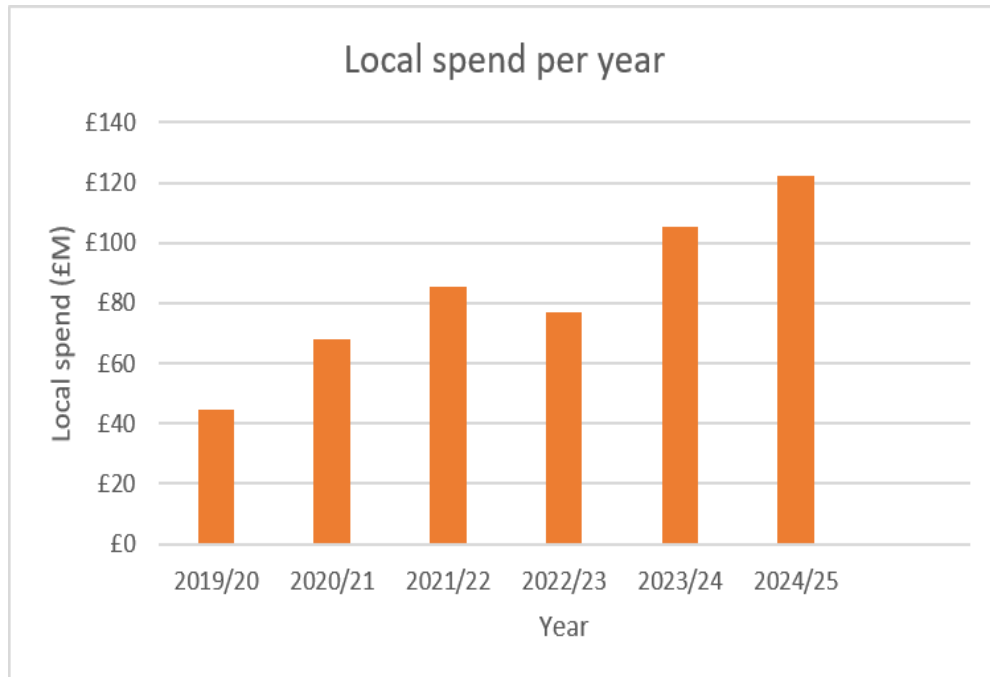
2.12 **Figure 1: Total value of social value commitments**



Note: The total value is actual, but the figures for Places, People, and Corporate are rounded and may not sum exactly

2.13 The amount of Council expenditure being spent locally has continued to increase from £44.8m in 2019/20 to £122.1m in 2024/25 (shown in Figure 2 below). This is an increase of £77.3m or 172%. A greater absolute amount of Council expenditure is being spent locally, and the proportionate share of expenditure has also increased from 17.8% in 2019/20 to 26.7% in 2024/25.

2.14 **Figure 2: Actual local spend per year**



- 2.15 Further detail on delivery across the People, Places and Corporate themes, including case studies demonstrating impact, is provided in Appendix 1. However, of particular significance is the progress made on local skills and employment, with key achievements including:
- **454 full-time equivalent jobs** secured or retained for local people through Council contracts, equating to £15.1m in social value (NT1)
 - **1,169 apprenticeships weeks** delivered, worth £266k in social value (NT10)
 - **4,985 hours of personalised career mentoring** and employability support initiatives delivered, amounting to £555k in social value (NT11)
 - **728 staff hours supporting local schools and colleges**, totalling £12.3k in social value (NT8)
- 2.16 Overall delivery currently stands at 57% of total social value committed. This has increased from 38% in the previous year. Due to the cyclical nature of procurement, with new social value commitments continually added through contract awards, delivery will never reach 100%, and performance should be considered within this context. Alongside this, a greater proportion of Council expenditure is being spent locally having increased from 24% in 2023/24 to 26.7% in 2024/25.
- 2.17 Together, these demonstrate how social value commitments are translating into tangible benefits for residents, communities and the local economy. While the value secured through contracts continues to increase, the Council's approach is increasingly focused on the quality, relevance and long-term impact of delivery. This ensures that social value commitments contribute meaningfully to local priorities, support inclusive

economic growth, strengthen community resilience, and maximise the wider benefits generated through public spending.

2.18 Risks and challenges to social value delivery

2.19 Whilst delivery remains positive overall, several challenges remain. Delivery is not consistent across all measures, with some suppliers committing to activities that overlap with existing local provision, such as employability support, whilst higher-priority needs, including work experience opportunities, remain under-served. There is also variation in suppliers' understanding of social value requirements and the importance of delivering commitments throughout the life of a contract, creating barriers in delivery and contract management.

2.20 The Rotherham TOMs agreed in 2025 have created additional challenges in fully evidencing all impact in the borough. As not all work and skills measures are currently reflected within Rotherham's framework, some outcomes cannot yet be consistently recorded or reported. This limits the Council's ability to demonstrate the full value being generated from contracts.

2.21 In the new policy approach announced on the 5th of August, the Government has also adopted a more narrowly defined focus on securing jobs and skills, especially for young people, in their own social value scoring. Whilst the detailed guidance is not yet available (it is due to be published in the autumn), this is consistent with the approach agreed by Rotherham in June 2025. Once available, it will be important to review this alongside local intelligence, as part of the renewal of the Social Value Policy to ensure that the optimum measures are utilised to measure the impact in the borough.

2.22 To address these risks, the Council has strengthened contract management oversight and increased engagement with suppliers to refocus delivery where required. Governance has also been strengthened from quarter 1 2026/27 by the introduction of a new report providing greater visibility of social value delivery performance across contracts by senior leaders. The ongoing development of guidance, training and support resources will help ensure future commitments are more closely aligned to local priorities, more realistic to deliver and capable of generating the greatest possible benefit for Rotherham's residents, communities and economy.

2.23 Plural Ownership of the Economy

2.24 This year the Council launched two new projects under the plural ownership of the economy pillar of community wealth building, to grow and strengthen Rotherham's cooperative and mutuals sector.

2.25 As summarised in the table above, the Council has become the first local authority in England to offer a feasibility service to enable business owners

to explore employee ownership alongside other exit options free of charge (see Appendix 1). During the year, government reduced the Capital Gains Tax subsidy, which is expected to reduce the number of sales to employee ownership trusts. The Council is assessing the impact of this on the project and will implement adaptations accordingly in the coming year of delivery.

2.26 21st Century Social Clubs in Rotherham launched in March 2026, the first business support programme designed and delivered specifically for Clubs in the UK. The programme aims to strengthen Clubs as democratic, member-owned institutions of the future so that they can continue to serve communities for generations to come (see Appendix 1).

2.27 **Broader progress made in the delivery of the Council's Social Value Policy**

2.28 Since the publication of the previous annual report, other notable achievements include (more detail is provided in Appendix 1):

- The Council successfully retained its status as a Real Living Wage Employer in September 2025 and continues to ensure its staff receive the real living wage, which currently stands at £13.45 per hour.
- The annual social value events were successfully held in 2025 and 2026, providing a valuable opportunity to support businesses to better understand and deliver local impact.
- Developed the innovative "Course to Job" programme through the Pathways to Work Trailblazer, aligning training provision directly with employer vacancies.
- Progressed the Council's Employer of Choice programme, introducing new approaches to attraction, recruitment and inclusion.

2.29 **Key actions and development for 2026/27**

2.30 The key actions for 2026/27 will focus on continuing the delivery of social value commitments. Alongside these, renewed efforts will focus on the other pillars of community wealth building that are embedded in the Council's Social Value Policy, approved by Cabinet in 2024, with the key priorities for 2026/27 identified as:

- Continuing to ensure social value commitments made within the procurement process are delivered through contracts.
- Championing democratic business models through employee ownership and 21st century social clubs.
- Continuing to build on opportunities to support residents into employment and strengthen access to good-quality jobs across the borough.
- Enabling more socially productive use of land and property.

- Following the changes proposed nationally, exploring how to maximise local benefits from investment.

2.31 **Continuing to ensure social value commitments are delivered**

2.32 Whilst the terms 'social value' and 'community wealth building' have previously been used interchangeably, the Council will now adopt clearer definitions:

Community wealth building is the overarching approach to retaining and maximising wealth within the local economy.

Social value is one of the key tools used to achieve community wealth building through procurement and commissioning.

Social value underpins the **progressive procurement** pillar, one of five pillars of community wealth building. Progressive procurement aims to leverage public sector and anchor institution buying power to maximise social, economic and environmental benefits.

2.33 One of the Council's key priorities in 2026/27 is to continue to deliver social value within the procurement process. Reporting to senior leaders on the delivery of social value contractual commitments will be embedded within the organisation, to greater ensure and assure that these benefits are realised.

2.34 The Government's August 2026 reforms to its procurement policy for Central Government places a stronger emphasis on social value, requiring major public contracts to deliver tangible benefits for local communities through the creation of jobs, apprenticeships, work placements and skills development opportunities. Under the new approach, the weighting given to social value in central government contracts worth £5 million or more will increase from 10% to 20%, with suppliers expected to demonstrate how they will address local skills needs, support young people into employment and training, and create high-quality jobs. These changes reinforce the growing national focus on using public spending to generate economic, social and community benefits, ensuring that procurement contributes directly to inclusive growth and opportunity in every locality.

2.35 As part of these reforms to central government procurement, the Government has also announced its intention that evidence of poor social value performance may be taken into account when determining whether there are grounds to exclude suppliers from future procurement opportunities. Detailed guidance on the application of these changes within central government procurement is expected to be published in the autumn. The Council will review this guidance, alongside wider sector learning and best practice, to assess the potential opportunities, risks and implications for local government procurement.

- 2.36 **Championing democratic business models through employee ownership and 21st century social clubs**
- 2.37 In 2026/27 the Council will continue to champion democratic business models through the employee ownership and 21st century social club projects. The Council will respond to external legislative changes to the Employee Ownership Trust model and ensure continued support for owner-managed businesses as they approach ownership transition and succession.
- 2.38 **Supporting residents into employment**
- 2.39 The fair employment and labour markets pillar of community wealth building aims to promote fair working practices and reduce barriers to employment. In 2026/27 the Council will explore further ways in which it can reduce barriers to employment across the borough both internally and externally. Being an employer of choice is one of the five priority pillars within the Council's Workforce Plan 2026-2030 and also aligns with theme 4 of the Inclusion Strategy. Work is being progressed to embed inclusion within recruitment and selection processes, with progress regularly reported to the Workforce Board.
- 2.40 Key priorities for the remainder of 2026/27 include:
- Gathering feedback from communities, schools, colleges and job seekers to understand what attracts people to work for the Council and using this insight to improve recruitment approaches.
 - Reviewing stakeholder engagement to ensure seldom-heard groups are represented and developing an outreach plan that supports the Council's ambition to reflect the diversity of local communities.
 - Reviewing recruitment-related policies and processes through enhanced new starter and exit feedback mechanisms, with a focus on inclusion.
 - Exploring alternative recruitment methods to attract more diverse applicants, building on successful initiatives such as the CV-based recruitment process used at Rother Valley Country Park, which attracted over 100 applicants.
- 2.41 The Council is also working with the South Yorkshire Mayoral Combined Authority and the other local authorities in South Yorkshire around future skills and employment support, including the use of the Local Growth Fund in 2027/28. In addition, throughout 2026/27 the Council will support 1,000 Rotherham residents to access employment.
- 2.42 **Socially Productive Use of Land and Property**
- 2.43 This pillar aims to manage public and community assets to benefit local, economic and environmental needs. In 2026/27 the Council will complete

the £600k investment in community facilities across the borough to sustain and enable the participation in activities and engagement within them.

- 2.44 Working with partners the Council will also create a Rotherham estates strategy for health and care, which will help inform the need for diagnostic and clinical spaces across the borough to improve services for residents.

2.45 **Maximise local benefits from investment**

- 2.46 This pillar aims to recirculate wealth within communities, increase local investment and ensure financial flows support local people and businesses. In 2026/27 the Council will explore how the recent announcements from the Government can be used to better meet Rotherham's needs.

2.47 **Agreement to extend the Social Value Policy approved by Cabinet in March 2024 to March 2029**

- 2.48 It is recommended that agreement is sought to delegate authority to the Director Policy, Strategy and Engagement, in consultation with the Leader of the Council, to extend the Social Value Policy approved by Cabinet in March 2024 to March 2029.

The extended timeline will allow the Council to further embed, monitor and deliver the existing policy requirements.

3. Options considered and recommended proposal

- 3.1 **Option One** recommends acknowledging the progress and achievements made in achieving social value commitments and delivery, along with setting out the key actions for the year ahead. In doing so it ensures that the Council's community wealth building aspirations, as set out in the Social Value Policy, are advanced.
- 3.2 **Option Two** would acknowledge the progress made in achieving social value commitments and delivery but would not propose actions to further the Council's community wealth building aspirations, as set out in the Social Value Policy. This is not recommended, as the proposed actions are integral to the overall programme of activities needed to deliver the Social Value Policy with clear objectives for the following year.

4. Consultation on proposal

- 4.1 The social value annual report has undergone internal consultation, incorporating views and contributions from officers in procurement and

those engaged in social value working groups. Information has been gathered from partners and local businesses.

- 4.2 The Council is also continuing to enhance engagement with external agencies, local businesses and partners to boost social value outcomes through the development of anchor networks and an annual social value event. This has resulted in a renewed focus on support to SMEs.

5. Timetable and Accountability for Implementing this Decision

- 5.1 This report presents progress at a specific point in time along a developmental journey. It outlines achievements from the past year and recommends priority actions for the coming year.

6. Financial and Procurement Advice and Implications

- 6.1 All associated procurement implications are detailed in the main body of this report. Where there is a need to engage third party supplier to support the delivery of any of the aspects detailed in this report, they must be procured in compliance with relevant procurement legislation (Public Contracts Regulations 2015 or the Procurement Act 2023 dependent on the route to market) and the Council's own financial and procurement procedure rules.
- 6.2 There are no direct financial implications arising from this report, and it has no immediate impact on the Council's revenue or capital budgets. The report provides an update on the integration of the Social Value Policy into the Council's procurement procedures and outlines options for the future development of social value activities. Any financial or operational implications associated with the application of the Social Value Policy in future procurement exercises will be considered and assessed as part of the decision-making process for those individual procurements.

7. Legal Advice and Implications

- 7.1 The Council's Social Value Policy supports the delivery of social, economic and environmental benefits through commissioning and procurement activity. In doing so, it reflects the principles contained within the Public Services (Social Value) Act 2012, which requires relevant authorities to consider how procurement activity may improve the economic, social and environmental wellbeing of the relevant area.
- 7.2 The Council must continue to ensure that its Social Value Policy, associated documentation and procurement practices comply with the Procurement Act 2023, Public Contract Regulations 2015, relevant regulations and statutory guidance.
- 7.3 Subject to paragraphs 7.1 and 7.2 above, there are no specific legal implications arising from Cabinet noting the contents of the annual report. Continued contract management and monitoring arrangements remain

important to ensure that social value commitments incorporated within contracts are evidenced and delivered in accordance with contractual and procurement requirements.

8. Human Resources Advice and Implications

- 8.1 There are no direct workforce implications arising from the recommendations contained within this report. Any workforce implications arising from future policy developments or specific projects will be considered through the Council's established HR policies and procedures.
- 8.2 The report aligns with the Council's wider workforce ambitions, including the Employer of Choice agenda and ongoing work to support inclusive recruitment and employment opportunities.

9. Implications for Children and Young People and Vulnerable Adults

- 9.1 The outcomes within the Social Value Policy support the Council's priorities: "children and young people achieve" and "an economy that works for everyone" by including support for education, employment and apprenticeship opportunities for these groups as key social value and community wealth building outcomes.

10. Equalities and Human Rights Advice and Implications

- 10.1 There are no direct implications arising from this report (see Appendix 2 for equality screening). The Social Value Policy is helping to promote inclusion in terms of strengthening democratic institutions and creating employment, education and training opportunities for excluded groups.

11. Implications for CO2 Emissions and Climate Change

- 11.1 A carbon impact assessment is attached as Appendix 3. These actions will also promote the local buying of goods and services by both the Council, local partners and local businesses, contributing to reduced emissions through shorter travel distances for contractors.

12. Implications for Partners

- 12.1 Partners have already committed to advancing social value in Rotherham. They are engaged in the direct development and delivery of social value outcomes, particularly in relation to community wealth building and anchor networks. This work is being advanced through previous actions and the key actions of 2026/27.

13. Risks and Mitigation

- 13.1 A social value action plan will be developed and monitored by officers across the Council to ensure that policy commitments are met through the key actions delivered. Mitigating actions and detailed profiling are used to ensure that key priorities are achieved.

- 13.2 To strengthen governance and ensure senior officer oversight of the delivery of social value commitments in contracts, a contract dashboard was established to review progress at the end of quarter 1 2026/27. This monitoring will be embedded in the organisation throughout 2026/27.

14. Accountable Officers

Fiona Boden, Head of Policy, Performance and Intelligence

Approvals obtained on behalf of Statutory Officers: -

	Named Officer	Date
Chief Executive	John Edwards	27/08/26
Executive Director of Corporate Services (S.151 Officer)	Judith Badger	20/08/26
Service Director of Legal Services (Monitoring Officer)	Phil Horsfield	20/08/26

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